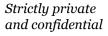
www.pwc.com

India: Automotive deals Q4 FY18 Prepared for ACMA

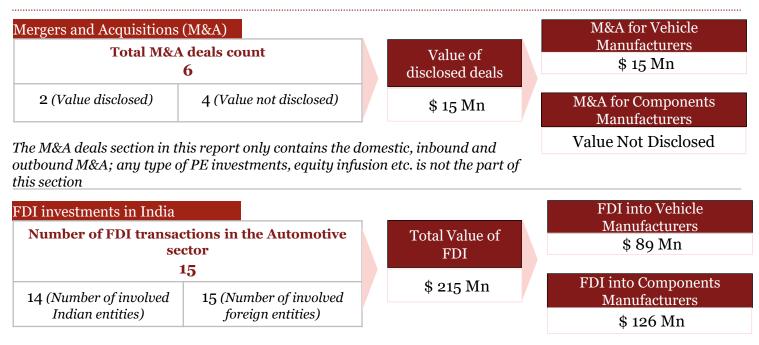


3 December 2018





Executive Summary of Automotive deals and FDI in India Snapshot



The total number of transactions covered in this report contains FDI investments in the vehicle manufacturing as well as automotive component manufacturing sector in India.

The FDI investments are tracked from the DIPP listings. Although, most of the major transactions have been covered, the list under consideration cannot be claimed as exhaustive.

Domestic PE deals in Ind Number of domestic P s	PE Deals -Vehicle Manufacturers \$ 0 Mn		
4 3 (Value disclosed) 1 (Value not disclosed)		\$ 146 Mn	PE Deals -Components Manufacturers
			\$ 146 Mn

PE Deals constitute private equity, angel/seed and other individual/group investments PIPE (Private investments in Public Equity) deals and other large open market events (like QIBs – Qualified Institutional Buyers, IPOs etc.) – irrespective of size of stake sale/purchase - have not been included in this publication. Although, most of the major transactions have been covered, the list under consideration cannot be claimed as exhaustive.

Scope of this report - Jan-18 to Mar-18

Source: PwC Research, DIPP

Contents

Automotive M&A deals in India

M&A Deals in India							
		Vehicle Manuf	acturers				
Date	Target	Buyer	Seller	Type of Deal	Deal Value (Mn)	Stake (%)	
22-Mar-18	HMCL Columbia SAS	Hero MotoCorp Ltd.	-	Outbound	10.50	0.0%	
08-Feb-18	Tork Motors Pvt. Ltd.	Bharat Forge Ltd.	-	Domestic	4.66	45.0%	

	Component Manufacturers							
Date	Target	Buyer Seller Type of I		Type of Deal	Deal Value (Mn)	Stake (%)		
31-Jan-18	JBM MA Automotive Pvt. Ltd.	JBM Auto Ltd. Magnetto SpA		Domestic	Not Disclosed	50%		
04-Jan-18	MS Global India Automotive Pvt. Ltd.	Samvardhana Motherson International Ltd.	MS Group	Domestic	Not Disclosed	100%		
20-Mar-18	Rolls-Royce Power Systems AG	Force Motors Ltd.	Rolls-Royce Holdings Plc	Outbound	Not Disclosed	100.0%		
24-Mar-18	MFT Motoren und Fahrzeugtechnik	PCL (International) Holding; Precision Camshafts Ltd	-	Outbound	Not Disclosed	76%		



Scope of this report - Jan-18 to Mar-18

Source: PwC Research

Contents

FDI investments in Automotive sector in India

FDI in	FDI investments in India							
	Vehicle Manufacturers							
S. No.	Name of Indian Company	Name of Foreign Entity	Country	FDI (\$ Mn)				
1	Kia Motors India Pvt Ltd	Kia Motors Corporation	South Korea	74.12				
2	Borgward Automotive India Pvt Ltd	Beiqi Foton Motor Co Ltd	China	14.7				

Component Manufacturers						
S. No.	Name of Indian Company	Name of Foreign Entity	Country	FDI (\$ Mn)		
1	Continental Automotive Components India	Continental Automotive Gmbh	Germany	43.67		
2	Mitsuba Sical India Ltd	Mitsuba Corporation	Japan	35.73		
3	Sandhar Technologies Limited	Actis Auto Components Investments Ltd	Mauritius	12.01		
4	Hyundai Dymos India Pvt Ltd	Hyundai Dymos Inc	South Korea	9.71		
5	Sankei Pragati India Pvt.Ltd	SG Finance Co. Ltd	Japan	8.21		
6	M/S Denso Auto Body Parts Ipl	Denso Corporation ,Japan	Japan	3.08		
7	Sandhar Technologies Limited	Actis Auto Investments Limited	Mauritius	3.01		
8	Shiroki Auto Components India Pvt Ltd	Shiroki Corporation	Japan	2.89		
9	Mobis India Module Pvt Ltd	Hyundai Mobis Co.Ltd	South Korea	2		
10	Brose India Automotive Systems Pvt Ltd	Brose International Gmbh	Germany	1.76		
11	AP Clutches India Private Limited	AP Automotive Products SRL	Italy	1.57		
12	Bosch Electrical Drives India Pvt Ltd	Robert Bosch Investment Nederland B.V.	Netherlands	1.54		
13	Axletech India Private Limited (Ear: Gen	Axt Acquisition Holdings Llc	U.S.A	1.24		

Largest Deal by Value Electric Vehicle Space

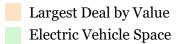
Scope of this report - Jan-18 to Mar-18 List includes FDI of >\$ 1.0 Mn per target entity | Source: PwC Research, DIPP

PE Deals

Domestic PE deals in India

	Vehicle Manufacturers							
Date	Target	Buyer	Seller	Type of Deal	Deal Value (Mn)	Stake (%)		
No Deals								

	Component Manufacturers							
Date	Target	Buyer	Seller	Deal Value (\$ mn)	% Sought			
01-Jan-18	Comstar Automotive Technologies Pvt. Ltd.	Blackstone Advisors India Pvt. Ltd.	Comstar Mauritius Ltd.	125.31	100			
29-Jan-18	Sibar Auto Parts Ltd.	Tathastu Advisors LLP	-	2.19	42.30			
6-Mar-18	Cams Technology Limited	Midven Limited	-	Not Disclosed	Not Disclosed			
21-Mar-18	NVH India Anantapur Auto Parts Private Limited	NVH Korea Inc.	-	18.75	Not Disclosed			



Scope of this report - Jan-18 to Mar-18

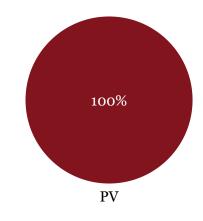
Technology Transfers/ Collaborations

Technology Transfers/ Collaborations in India

All technology transfers, collaborations, etc. have been bucketed into five main component areas – Engine, Suspension, Transmission, Interiors, Body & Chassis and Electrical & Electronics as per the technology flow to take place in each automotive deal.

Similarly, all technology transfers, collaborations, etc. between or led by vehicle manufacturers have been bucketed into five main vehicle segments – Passenger Vehicles, Commercial Vehicles, Two-Wheelers, Three-Wheelers and Tractors.

	Vehicle Manufacturers							
S. No.	Category	Name of Entitie	s Involved	Technology In Focus				
1	PV	Mahindra & Mahindra	Ford India	Co-development of a compact SUV and electric vehicle, along with sharing powertrain portfolios, including the supply of Mahindra powertrains to extend Ford's product range.				
2	PV	Toyota	Suzuki	Engines for power generation and rail underfloor applications.				
3	PV	Groupe PSA	Tata Consultancy Service	Development of products for Indian buyers at Indian cost to compete against Maruti and Hyundai as per Smart Cars Plan				
4	PV	Daimler	BMW	Merger of each OEM's car sharing service to compete with Uber				



Scope of this report - Jan-18 to Mar-18

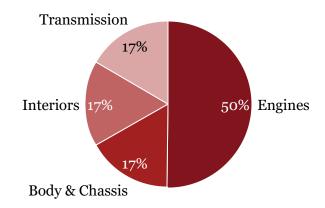
Strictly private and confidential

Source: PwC Research

Technology Transfers/ Collaborations

Technology Transfers/ Collaborations in India

Component Manufacturers						
S. No.	Category	Name of I	Entities Involved	Technology In Focus		
1	Body & Chassis	Samvardhana Motherson International Limited (Buyer) MS Global India Pvt Ltd (Target)		Entry into new vertical for SMIL - Sheet metal parts with focus on hot stamping		
2	Engines	Force Motors Rolls Royce Power Systems		Engines for power generation and rail underfloor applications.		
3	Engines	Precision Camshafts Ltd (Buyer)	MFT Motoren und Fahrzeugtechnik GmbH (Seller)	Machined components		
4	Engine	Blackstone	Comstar Automotive Technologies Pvt. Ltd	Starter motors, starter motor kits and alternators for automotive applications		
5	Interiors	Adient	Arvind	Development and of manufacture high-end performance fabrics for automotive seating systems		
6	Transmission	Dhoot Transmission	Parkinson Harness	Wiring harness technology		



Scope of this report - Jan-18 to Mar-18

3 December 2018



Disclaimer

This document has been prepared solely for *[ACMA]* Automotive Component Manufacturers Association of India, being the express addressee to this document. PwC does not accept or assume any liability, responsibility or duty of care for any use of or reliance on this document by anyone, other than (i) ACMA, to the extent agreed in the relevant contract for the matter to which this document relates (if any), or (ii) as expressly agreed by PwC in writing in advance.

This publication has been prepared for general guidance on matters of interest only, and does not constitute professional advice. You should not act upon the information contained in this publication without obtaining specific professional advice. No representation or warranty (express or implied) is given as to the accuracy or completeness of the information contained in this publication, and, to the extent permitted by law, PwC, its members, employees and agents accept no liability, and disclaim all responsibility, for the consequences of you or anyone else acting, or refraining to act, in reliance on the information contained in this publication or for any decision based on it.

This publication contains certain examples extracted from third party documentation and so being out of context from the original third party documents; readers should bear this in mind when reading the publication. The copyright in such third party material remains owned by the third parties concerned, and PwC expresses its appreciation to these companies for having allowed it to include their information in this publication. For a more comprehensive view on each company's communication, please read the entire document from which the extracts have been taken. Please note that the inclusion of a company in this publication does not imply any endorsement of that company by PwC nor any verification of the accuracy of the information contained in any of the examples.

This publication contains various forward looking statements, which by their nature involve numerous assumptions, inherent risks and uncertainties, both general and specific, and risks that predictions, forecasts, projections and other forward looking statements will not be achieved. We caution readers of this publication not to place undue reliance on these forward looking statements, as a number of important factors could cause actual future results to differ materially from the plans, objectives, expectations, estimates, and intentions expressed in such forward looking statements.

This publication (and any extract from it) may not be copied, paraphrased, reproduced, or distributed in any manner or form, whether by photocopying, electronically, by internet, within another document or otherwise, without the prior written permission of PwC. Further, any quotation, citation, or attribution of this publication, or any extract from it, is strictly prohibited without PwC's prior written permission.

PwC contacts for ACMA Knowledge Partnership

- Kavan Mukhtyar, Partner & Leader-Automotive, PwC India kavan.mukhtyar@in.pwc.com / +912261198735
- Somnath Chatterjee, ACMA Knowledge Partnership Manager –somnath.chatterjee@in.pwc.com / +91124620724

© 2018 PricewaterhouseCoopers Private Limited. All rights reserved. In this document, "PwC" refers to PricewaterhouseCoopers Private Limited (a limited liability company in India), which is a member firm of PricewaterhouseCoopers International Limited, each member firm of which is a separate legal entity.