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Quarterly vehicle industry performance – Q3 FY21 Prepared for ACMA

Strictly private and confidential

January 2021





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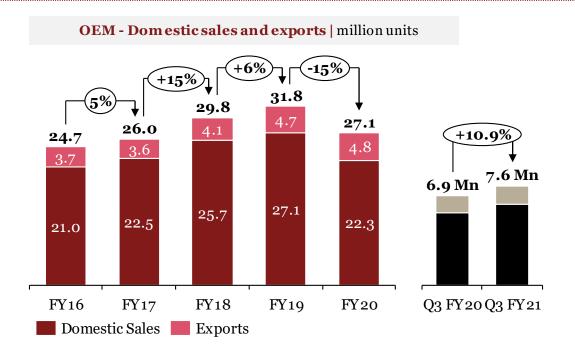
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Executive Summary

Automotive industry performance overview Q3-FY21



Indian automotive domestic sales and exports grew at an overall CAGR of 2% over last 5 years.

Rebound in domestic demand following relaxation of COVID-19 restrictions



Pent-up demand from lockdown



Improving consumer sentiment.

| Vehicle segment | Dom. Sales Q-o-Q Q3 20-Q3 21 | Q-o-Q |
|--------------------|------------------------------------|--------------|
| 24.je | ▲ 13% | ▲ 20% |
| | 1 4% | ▼ 22% |
| | V 1% | A 7% |
| 6 | ▲ 28% | ▲ 2% |
| , III, | ▼ 59% | ▼ 11% |
| TOTAL | 1 1% | 1 0% |

Key Updates

Past Trends

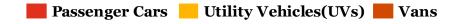
- 2020 was one of the most challenging years in the history of India's automotive industry. Lockdowns in the first half of FY 21 led to a large decline in overall industry sales, due to disrupted supply and reduced demand.
- The final 4 months of 2020 showed the beginning of the recovery process, with overall sales growing every month (on a year-on-year basis). Some of the key reasons for this:
 - Pent-up demand from earlier months
 - Preference for personal modes of transport
 - Beginning of the festive season in India
 - Improved consumer sentiment and economic reopening.

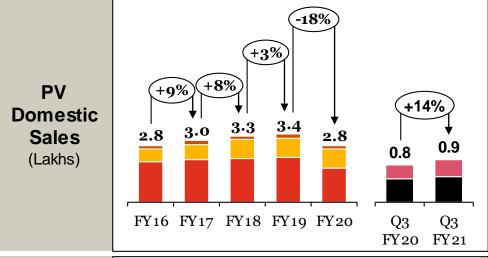
Going Forward

- Prioritization of personal mobility over shared mobility will continue until a return to normalcy from the COVID pandemic.
- Connected and safer vehicles will gain center stage, and become a key purchase criteria in 2021.
- Several OEMs launched vehicle-as-a-subscription services, which will grow in the metro areas but remain a niche segment overall.
- Increasing digitization and automation of sales and marketing channels
- Automotive dealerships are expected to become smaller, more digital and move increasingly to a 'Hub and Spoke' format.
- Strong agricultural incomes are expected to continue helping grow the rural market.

Segment wise Q3 FY 21 industry performance

Passenger vehicles





FY16 FY17 FY18 FY19 FY20

| FY16 FY17 FY18 FY19 FY20 | Q3 Q3 FY20 FY21 |
|---|--------------------|
| 0.7 0.8 0.7 0.7 0.7 0.7 0.7 | 0.2 V 0.1 |

Market Share Q3 FY21 Maruti Suzuki India 49.02%

Hyundai Motor India

Ltd 17.02% Tata Motors Ltd 7.72%

Kia Motors India 6.00%

Other 20.24%

Key Trends

- Passenger Vehicle sales saw a strong recovery in the final quarter of 2020.
- Pent-up demand from the lockdown, along with continued fears about using shared mobility and public transport have aided sales.
- The rural market continues to show growing demand for cars.

Market Share Q3 FY21

| Hyundai Motor India Ltd | 30.86% |
|---------------------------------|--------|
| Maruti Suzuki India Ltd | 20.79% |
| Ford India Private Ltd | 10.06% |
| General Motors India Pvt Ltd | 8.81% |

29.47%

- PV exports are down 46% year-on-year.
- Growing the export business remains a challenge due to the continued challenges posed by COVID-19.
- Hyundai Motors took the highest market share in the 3rd quarter, above Maruti Suzuki.

PV

Exports

(Lakhs)

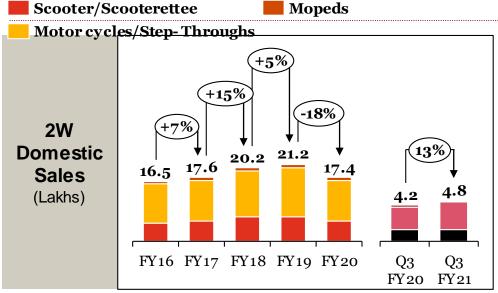
FY20 FY21

Q3

Q3

Other

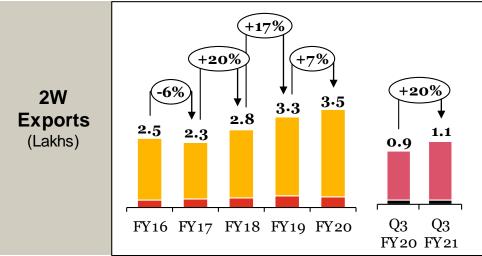
2 wheelers



| Market Share Q3 F | Y21 |
|--|--------|
| Hero MotoCorp Ltd | 37.48% |
| Honda Motorcycle & Scooter India Pvt Ltd | 24.03% |
| TVS Motor Company Ltd | 15.18% |
| Bajaj Auto Ltd | 12.24% |
| Other | 11.07% |

Key Trends

- Recovery in two wheeler sales is driven by demand in tier 2 and tier 3 cities.
- The bump in sales is down to the festive period, along with the overall recovery seen in the Indian economy.
- Strong demand for higher-end models have aided the profit margins of manufacturers.



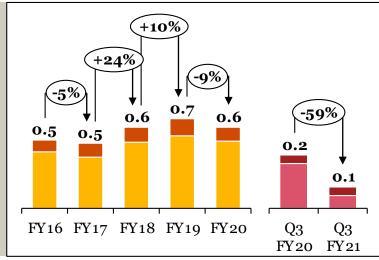
| Market Share Q3 FY21 | |
|---|--------|
| Bajaj Auto Ltd | 57.08% |
| TVS Motor Company Ltd | 21.18% |
| Honda Motorcycle & Scooter India Pvt Ltd | 6.97% |
| India Yamaha Motor Pvt Ltd | 5.60% |
| Other | 9.17% |

- Bajaj Auto remains the market leader in exporting 2-wheelers from India
- African markets have seen comparatively lower impacts from COVID-19, while the Latin American market has seen a stronger rebound in Q3.

3 wheelers

🦰 Passenger Carrier 📕 Goods Carrier

3W Domestic Sales (Lakhs)



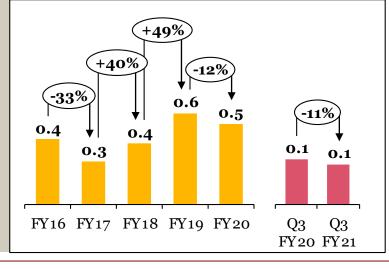
| Bajaj Auto Ltd | 47.58% |
|-----------------------------|--------|
| Piaggio Vehicles Pvt Ltd | 27.65% |
| Mahindra & Mahindra Ltd | 13.67% |
| Atul Auto Ltd | 7.51% |

Market Share Q3 FY21

Key Trends

- Reduced industrial activity, lockdown of schools have hurt demand for 3 wheelers.
- Short and medium distance travel remains reduced postpandemic.
- High raw material prices are negatively impacting margins for manufacturers.

3W Exports (Lakhs)



Market Share Q3 FY21

3.58%

Other

Bajaj Auto Ltd 65.32%

TVS Motor Company Ltd 29.58%

Piaggio Vehicles Pvt Ltd 4.12%

Force Motors Ltd 0.67%

Other 0.31%

- Bajaj Auto remains the largest player in this segment.
- Cap on MEIS subsidies at Rs. 2 Cr.

Commercial vehicles



+18% +20% -29% CV **Domestic** Sales 0.7 0.7 0.7 0.2 0.2 (Lakhs) FY16 FY17 FY18 FY19 FY20 Q3 Q3 FY 21 FY 20

| Tata Motors Ltd | 42.29% |
|----------------------------|--------|
| Mahindra & Mahindra Ltd | 27.74% |
| Ashok Leyland Ltd | 15.78% |
| Maruti Suzuki India Ltd | 6.26% |
| Other | 7.93% |

Market Share Q3 FY21

Key Trends

- Commercial Vehicle sales have improved in tandem with the recovery in the Indian economy.
- The recently approved scrappage policy should aid renewal of the vehicle fleet in the near future.
- Government announcement of higher infrastructure spending likely to aid CV sales

CV Exports (Lakhs) FY16 FY17 FY18 FY19 FY20 Q3 Q3 FY20 FY21

| Market Share Q3 FY21 | |
|----------------------------|--------|
| Tata Motors Ltd | 42.49% |
| Mahindra & Mahindra Ltd | 21.57% |
| Ashok Leyland Ltd | 17.55% |
| VECV-Eicher | 8.39% |
| Other | 10.00% |

- Global industrial shutdowns due to the pandemic have affected export volumes
- Weakening Rupee has hurt exporters

Tractors

+8% **YTD** +22% -10% +22% **Tractors** +28% 0.8 0.7 **Domestic** 0.7 0.6 Sales 0.3 0.5 0.2 (Lakhs) Q3 Q3 FY16 FY17 FY18 FY19 FY20 FY20 FY21

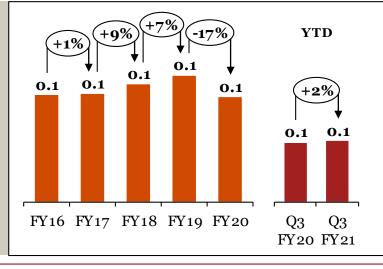
Market Share Q3 FY21

Mahindra & Mahindra Ltd. 37.79% TAFE 16.99% International Tractors Ltd. 12.16% Other 20.00%

Key Trends

- Strong monsoons, rabbi crop harvest have raised agricultural incomes in 2020
- Tractor sales remain strong thanks to the strong rural economy.
- Rise in Minimum Support Price (MSP) aiding farmer incomes

Tractors Exports (Lakhs)

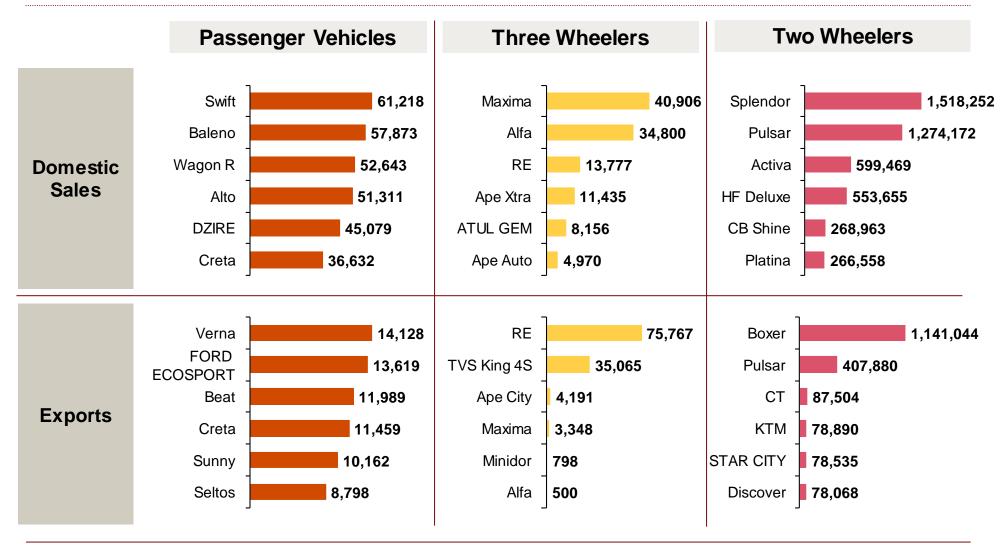


Market Share Q3 FY21

| International Tractors Ltd. | 26.03% |
|--------------------------------|--------|
| Johndeere | 18.31% |
| TAFE | 15.25% |
| New Holland India | 13.18% |
| Other | 27.23% |

Tractor exports have grown as agricultural production has remained unaffected by COVID-19 lockdowns and restrictions globally

Q3 FY21 Model-wise Sales





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^{**} This map is not to scale. It is an indicative outline intended for general reference use only.